

**John M. Thompson Centre for Engineering Leadership and Innovation**

**ELI 4300– Risk Assessment and Management**

**Course Outline Winter 2026**

**Course Instructor:**

<b>LECTURE</b>	3 hours per week
<b>LAB or TUTORIAL:</b>	N/A
<b>OFFICE HOURS *if applicable</b>	Provided on Brightspace
<b>ANTIREQUISITE(s):</b>	N/A
<b>PREREQUISITE(s):</b>	Completion of 3 <sup>rd</sup> year of BSc in Engineering
<b>CEAB Academic Units:</b>	Engineering Science 100%
<b>TEXT / Course Resources / References</b>	No textbook. All course material will be posted to Brightspace
<b>DESCRIPTION</b> This course provides a comprehensive understanding of risk management in engineering projects, emphasizing the identification, assessment, evaluation, reporting and mitigation of risks. Students will learn to apply various risk management techniques, use quantitative and qualitative methods for risk assessment, and develop risk communication strategies. The course combines theoretical concepts with practical case studies, preparing students to manage risks effectively in complex engineering environments.	

<b>Learning Outcomes</b>	<b>CEAB GA</b>
1. Risk Identification: Identify and categorize potential risks in engineering projects, considering technical, environmental, financial and social factors	PA1, ITW2, LL1
2. Risk Assessment and Analysis: Conduct qualitative and quantitative risk analysis to determine the likelihood and impact of identified risks	PA2, ET1, ET2, ITW1-2
3. Risk Evaluation: Apply risk evaluation techniques to evaluate the causes and effects of risks and prioritize identified risks	PA3, IESE1
4. Risk Treatment: Develop and implement strategies to mitigate, transfer, avoid or accept risks in engineering projects.	PA3, IESE1
5. Risk Monitoring and Review: Familiarize with risk monitoring systems to track risk status and effectiveness of mitigation strategies over time.	LL1
6. Risk Communication and Reporting: Effectively communicate risk information to various stakeholders using appropriate tools and techniques.	CS1-3
7. Risk Governance: Understand and apply risk governance principles and frameworks such as ISO 31000 to guide risk management practices in engineering organizations.	P1, IESE1
8. Risk Management Plan: Develop risk management plan for an engineering project or company implementing components of risk management framework	PA1-3, ET1-2, ITW2, IESE1, EPM3, LL2

## General Learning Objectives (CEAB Graduate Attributes)

Knowledge Base		Engineering Tools	A	Impact on Society	A
Problem Analysis	A	Individual & Teamwork	A	Ethics and Equity	
Investigation	A	Communication	A	Economics and Project Mgmt.	A
Design		Professionalism	A	Life-Long Learning	A

Rating: I – The instructor will introduce the topic at the level required. It is not necessary for the student to have seen the material before. D – There may be a reminder or review, but the student is expected to have seen and been tested on the material before taking the course. A – It is expected that the student can apply the knowledge without prompting (e.g. no review).

## Assessment

Name	% Worth	Tentative Date	Learning Outcomes (GA)
Class Contribution	10%	Ongoing	1-7 (ITW1, ITW2, LL1)
Quizzes	20 % (10 % x 2)		1-2, 4-6 (PA1-3, ET 1-2, IESE1)
Midterm	20%		1-3 (PA1-3, ET 1-2, IESE 1)
Case Study Analysis	20%		1-4 (ITW1, PA3, CS2, EPM3)
Group Project	30%		1-8 (CS2-3, ITW2, PA1-3, ET 1-2, EPM3)

## Course Style:

This course adopts a collaborative learning model with the group project designed as a continuous escape game. Students take on the role of risk management consultants, progressing through weekly "levels" by applying theoretical concepts of risk management framework to create risk management plan for a real-world project. The course emphasizes interdisciplinary thinking, teamwork, stakeholder engagement, and strategic decision-making, all crucial for managing complex engineering risks effectively.

Classes are primarily discussion-based, with a focus on group activities, case studies, and ideation sessions. Students are expected to come prepared to actively participate. The instructor will mentor and guide students through individual and collective learning processes aligned with course objectives. Through research, hands-on exercises, and presentations, students will progressively apply theoretical key risk management components in a realistic and evolving context, fostering a dynamic and interactive learning environment.

## Class Contribution

It is important to differentiate between class participation and contribution. Class participation focuses on you, whereas class contributions focus on the benefits you accrue to the class. As this is a collaborative style course, you are expected to engage with the class process in order to contribute to the class discussions and the collective learning of the class. Each student is expected to participate and contribute each week. In order to do so, you should listen actively to the class conversation, ask questions of your classmates, offer insights, and contribute meaningfully. It also means that you are respectful of your classmates and their opinions, are punctual and attentive, and do not engage in negative or disruptive behaviours.

## Quizzes and Midterm

Two quizzes and one midterm examination will be scheduled during the lecture periods.

## Case Study Analysis

The assignment requires students to conduct a critical analysis of a selected case study related to engineering risk management. The selected study should provide insights into effective and/or ineffective risk management practices. Students will evaluate the risk identification, analysis methods, and management strategies, highlighting examples of good and/or bad practices and suggesting possible improvements.

*Plagiarism on Assignments: Students must hand in an assignment that contains only their own work. If an assignment is deemed to be similar to another from this year (in the opinion of the TA and the Prof.) this will be taken as a case of plagiarism. In such circumstances, both individuals (e.g., the person providing the answer and the person copying it) will both receive a mark of zero on the entire assignment.*

## Group Project

Within a group, students will act as a consulting team tasked with developing risk management plan for a specific engineering scenario. The project is designed to integrate various components of risk management, including risk identification, risk analysis, risk evaluation, risk treatment, risk monitoring, risk communication, risk reporting and risk governance. Students will conduct a detailed risk assessment, evaluate identified risks, and propose effective treatment strategies. Students will work on different project challenges related to particular risk management component. The final project deliverables will include group presentation and a detailed report.

## EXTRA COURSE INFORMATION

### I. Missed/Late Accommodation Policy

1. Students missing a test/assignment/lab or examination you will report the absence by submitting Academic Consideration Request form through [STUDENT ABSENCE PORTAL](#).
2. **Documentation must be provided as soon as possible.**

### II. Exam Accommodation

1. If you are unable to write a final examination, report your absence using the Academic Consideration Request Form through [STUDENT ABSENCE PORTAL](#).
2. Be prepared to provide the Undergraduate Services Office with supporting documentation (see next page for information on documentation) the next day, or as soon as possible (in cases where students are hospitalized). The following circumstances are not considered grounds for missing a final examination or requesting special examinations: common cold, headache, sleeping in, misreading timetable and travel arrangements.
3. In order to receive permission to write a Special Examination, you must obtain the approval of the Chair of the Department and the Associate Dean and in order to apply you must submit an the Academic Consideration Request Form through [STUDENT ABSENCE PORTAL](#).  
PLEASE NOTE: It is the student's responsibility to check the date, time and location of the Special Examination.

### III. LATE ASSIGNMENTS

1. Advise the instructor if you are having problems completing the assignment on time (prior to the due date of the assignment).
2. Be prepared to submit the Academic Consideration Request Form and provide documentation if requested by the instructor (see reverse side for information on documentation).

3. If you are granted an extension, establish a due date. The approval of the Chair of your Department (or the Assistant Dean, First Year Studies, if you are in first year) is not required if assignments will be completed prior to the last day of classes.
4. This course has 10 quizzes with only 8/10 quizzes counted towards your final grade. Academic consideration will not be granted for missed quizzes. If students miss 2/10 quizzes, the remaining 8 quizzes will be used in the calculation of the final grade. If students miss greater than 2 quizzes, they will receive a grade of zero on each missed quiz.
5. This course employs flexible deadlines for assignments. The assignment deadlines can be found above in the course outline. For each assignment, students are expected to submit the assignment by the deadline listed. Should illness or extenuating circumstances arise, students are permitted to submit their assignment up to 72 hours past the deadline without academic penalty. Should students submit their assessment beyond 72 hours past the deadline, a late penalty of XX% per day will be subtracted from the assessed grade. As flexible deadlines are used in this course, requests for academic consideration will not be granted. If you have a long-term academic consideration or an accommodation for disability that allows greater flexibility than provided here, please reach out to your instructor at least one week prior to the posted deadline.
6. Extensions beyond the end of classes must have the consent of the instructor, the department Chair and the Associate Dean, Undergraduate Studies. Documentation is mandatory.

Note: Forged notes and certificates will be dealt with severely. To submit a forged document is a scholastic offence (see below).

#### IV. Medical Accommodation

1. Requests for Academic Consideration Request Form through [STUDENT ABSENCE PORTAL](#).
2. Requests for academic consideration must include the following components:
  - a. Self-attestation signed by the student (*This is only accepted for the first/one absence*)
  - b. Medical note
  - c. Indication of the course(s) and assessment(s) affected by the request
  - d. Supporting documentation as relevant
3. Requests without supporting documentation are limited to one per term per course.
4. **Students must request academic consideration as soon as possible and no later than 48 hours after the missed assessment.**
5. Once the request and supporting documents have been received and reviewed, appropriate academic consideration, if granted, shall be determined by the instructor in consultation with the academic advisor, in a manner consistent with the course outline.

Academic consideration may include extension of deadlines, waiver of attendance requirements for classes/labs/tutorials, or re-weighting of course requirements. Some forms of academic consideration, such as arranging Special Examinations, assigning a grade of Incomplete, or granting late withdrawals without academic penalty, may only be granted by the Academic Advising office of the Faculty of Registration.

6. An instructor may deny academic consideration for any assessment that is not required in the calculation of the final grade (e.g., “8 of 10 quizzes”). Assessment flexibility must be indicated on the course outline.
7. An instructor may deny academic consideration relating to the timeframe submission of work where there is already flexibility in the submission timeframe (e.g., 72-hour submission window). This assessment flexibility must be indicated on the course outline.

#### V. Religious Accommodation

When scheduling unavoidably conflicts with religious holidays, which (a) require an absence from the University or (b) prohibit or require certain activities (i.e., activities that would make it impossible for the student to satisfy the academic requirements scheduled on the day(s) involved), no student will be penalized for absence because of religious reasons, and alternative means will be sought for satisfying the academic requirements involved. If a suitable arrangement cannot be worked out between the student and

instructor involved, they should consult the appropriate Department Chair and, if necessary, the student's Dean.

It is the responsibility of such students to inform themselves concerning the work done in classes from which they are absent and to take appropriate action.

#### **VI. Academic Integrity**

In the Faculty of Engineering, we encourage students to create a culture of honesty, trust, fairness, respect, responsibility, and courage, befitting the professional degree you are pursuing.

Please visit [Academic Integrity Western Engineering](#) for more information

#### **VII. Academic Offences**

Plagiarism means using another's work without giving credit. The university has rules against plagiarism and other scholastic offences. Western Engineering has a zero-tolerance policy on plagiarism. The minimum penalty is zero on the course work and a repeat offence will earn you zero on the course. A third offence may lead to expulsion from the university.

[Scholastic Discipline for Undergraduate Students & Cheating, Plagiarism and Unauthorized Collaboration: What Students Need to Know](#)

Students must write their reports, essays and assignments in their own words. Whenever students take an idea or a passage from another author, they must acknowledge their debt both by using quotation marks where appropriate and by proper referencing such as footnotes or citations. University policy states that cheating, including plagiarism, is a scholastic offence. The commission of a scholastic offence is attended by academic penalties, which might include expulsion from the program. If you are caught cheating, there will be no second warning.

All required papers may be subject to submission for textual similarity review to commercial plagiarism detection software under license to the University for the detection of plagiarism. All papers submitted will be included as source documents on the reference database for the purpose of detecting plagiarism of papers subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between the University of Western Ontario and Turnitin.com (<http://www.turnitin.com>). Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a Scholastic Offence, in the relevant section of the Academic Handbook: [http://www.uwo.ca/univsec/pdf/academic\\_policies/appeals/scholastic\\_discipline\\_undergrad.pdf](http://www.uwo.ca/univsec/pdf/academic_policies/appeals/scholastic_discipline_undergrad.pdf)

#### **VIII. Faculty of Engineering AI Policy**

The use of generative Artificial intelligence (GenAI) tools won't be discouraged in the Faculty of Engineering. As we pride ourselves on building the future we can't hide from the use of GenAI tools to contribute to the understanding of the course materials. However, the use of GenAI tools in any assignment or contribution during the course will have to be disclosed, as a resource.

GenAI tools use won't be permitted in any type of examination or other assessments where the faculty have prohibited their use. If use of GenAI tools is detected by the instructor in these instances, academic offences penalties might be imposed against the student.

#### **IX. Use of English Policy**

In accordance with Senate and Faculty Policy, students may be penalized up to 10% of the marks on all assignments, tests, and examinations for improper use of English. Additionally, poorly written work except for the final examination may be returned without grading. If resubmission of the work is permitted, it may be graded with marks deducted for poor English and/or late submission.

#### **X. Accessibility**

Western is committed to achieving barrier free accessibility for persons with disabilities studying, visiting and working at Western. As part of this commitment, there are a variety of services, groups and committees on campus devoted to promoting accessibility and to ensuring that individuals have equitable access to services and facilities. To help provide the best experience to all members of the campus community, please visit the [Accessibility Western University](#) for information on accessibility-related resources available at Western.

Students with disabilities may arrange for academic accommodation at Western. For a more detailed explanation, please visit [Academic Support & Engagement -Academic Accommodation](#).

#### **XI. Inclusivity, Diversity, and Respect**

The Faculty of Engineering at Western University is committed to creating equitable and inclusive learning environments that value diverse perspectives and experiences. We recognize that university courses often marginalize students based on social identity characteristics such as, but not limited to, Indigeneity, race, ethnicity, nationality, ability, gender identity, gender expression, sexuality, age, language, religion, and socioeconomic status. Understanding this, we strive to facilitate equitable experiences and inclusion within the classroom by respecting and integrating multiple ways of knowing, being, and doing. Please visit the [Office of Equity, Diversity and Inclusion](#).

#### **XII. Health and Well-Being**

- [Health & Wellness Services – Students](#) - Offers appointment-based medical clinic for all registered part-time and full-time students.
- [Mental Health Support](#) - Provides professional and confidential services, free of charge, to students needing assistance to meet their personal, social and academic goals. Services include consultation, referral, groups and workshops, as well as brief, change-oriented psychotherapy.
- [Crisis Support](#) - For immediate assistance, please visit Thames Hall Room 2170 or call 519-661-3030. The crisis clinic operates between 11:00 am - 4:30 pm. For after-hours crisis support, click [here](#).
- [Gender-Based Violence and Survivor Support](#) - Western [is committed to reducing incidents of gender-based and sexual violence](#) and providing compassionate support to anyone who has gone through these traumatic events. If you have experienced gender-based or sexual violence (either recently or in the past), you will find information about support services for survivors, including emergency contacts, [here](#). To connect with a case manager or set up an appointment, please contact [support@uwo.ca](mailto:support@uwo.ca).