

Western University
Department of Mechanical & Materials Engineering
MME 4492B - PRODUCTION MANAGEMENT FOR ENGINEERS
COURSE OUTLINE - 2018-2019

CALENDAR DESCRIPTION:	This course examines lean production principles and practices adopted by world-class manufacturers. Topics include: continuous improvement; total quality management; statistical process control; setup reduction; total productive maintenance; just-in-time and pull production; group technology; cellular manufacturing; standard operations; level production scheduling; process balancing; supply chain management; activity based costing; agile manufacturing.
COURSE INFORMATION:	Instructor: Dr. J.E. Makaran, P.Eng. Email: jmakaran@uwo.ca Lectures: M 2:30PM-5:30PM Room: SSC 3302 Tutorials: Tu 1:30PM-2:30PM, Three C+ Rm 1420 W 12:30PM – 1:30PM, Three C+ Rm 1450 Office Hours: By appointment
ACCREDITATION UNITS:	Engineering Science 30%, Engineering Design 40%, Complementary Studies 30%
TOPICS:	<ul style="list-style-type: none">• Fundamental principles of lean production<ul style="list-style-type: none">○ Continuous process improvement○ Value added and waste elimination○ Total quality management• Elements of lean production<ul style="list-style-type: none">○ Small-lot production○ Setup-time reduction○ Maintaining and improving equipment○ Pull production systems○ Focused factories and group technology○ Workcells and cellular manufacturing○ Standard operations• Quality and statistical process control• Production planning and control<ul style="list-style-type: none">○ Scheduling for smooth flow○ Synchronizing and balancing processes○ Planning and control in pull production• Beyond the production system<ul style="list-style-type: none">○ Managing the supply chain○ Activity based costing○ Performance measurement• Agile manufacturing and virtual enterprises

**LEARNING
OUTCOMES:**

Upon successful completion of this course, students will be able to

- Describe and explain the principles of lean production.
- Compare and contrast lean production methods with traditional methods.
- Apply the interrelated elements of lean production in an integrated context.
- Design a manufacturing enterprise based on the principles of lean production.

CONTACT HOURS:

3 lecture hours, 2 laboratory/tutorial hours per week, half course

TEXT:

Nicholas, John M., Lean production for competitive advantage: a comprehensive guide to lean methodologies and management practices, Second Edition, CRC Press, 2018.

TUTORIAL:

Students will work on weekly assignments and group project during tutorial time.

REFERENCES:

T.B.A.

UNITS:

S.I.

**EXAMINATIONS
AND QUIZZES:**

Final Examination

EVALUATION:

There will be regular assignments and a project.

Students will work in teams to design a lean production system for a hypothetical manufacturing company. Each team will prepare a written report.

Description	Weight	Due Date
5 Assignments: To be Assigned on: January 14, 2019 January 28, 2019 February 25, 2019 March 11, 2019 March 25, 2019	Equally weighted, 25% of total mark	One week after being assigned
Group project To be Assigned on: January 14, 2019	25%	Friday April 5, 2019
Final Examination	50%	TBA (same time as MME 9519B)

The penalty for late assignments will be 10% per day late, and assignments that are more than 3 days late will not be marked and will receive a grade of zero.

If a student is excused from writing a midterm or quiz for legitimate reasons, and with the approval of the Department Chair, the weighting of the final examination can be adjusted accordingly.

If a minimum of 50% is not obtained on the final examination, the student cannot receive a mark greater than 48%.

Textbook, course notes and calculators will be permitted in the final examination. Final exam will be written at same time as MME 9519B.

- ENGLISH:** In accordance with Senate and Faculty Policy, students may be penalized up to 10% of the marks on all assignments, tests and examinations for improper use of English. Additionally, poorly written work, with the exception of final examinations, may be returned without grading. If resubmission of the work is permitted, it may be graded with marks deducted for poor English and/or late submission.
- ATTENDANCE:** Any student, who, in the opinion of the instructor, is absent too frequently from class or laboratory periods in any course, will be reported to the Dean (after due warning has been given). On the recommendation of the Department concerned, and with the permission of the Dean, the student will be debarred from taking the regular examination in the course.
- CHEATING:** University policy states that cheating, including plagiarism, is a scholastic offense. The commission of a scholastic offence is attended by academic penalties, which might include expulsion from the program. If you are caught cheating, there will be no second warning.
- SSD:** Please contact the course instructor if you require material in an alternate format or if any other arrangements can make this course more accessible to you. You may also wish to contact Services for Students with Disabilities (SSD) at 661-2111 x 82147 for any specific question regarding an accommodation.
- Students that are in emotional/mental distress should refer to Mental Health@Western, <http://www.uwo.ca/uwocom/mentalhealth/> , for a complete list of options about how to obtain help.
- NOTE:** The above topics and outline are subject to adjustments and changes as needed.
- Students who have failed an Engineering course (i.e.<50%) must repeat all components of the course. No special permissions will be granted enabling a student to retain laboratory, assignment or test marks from previous years. Previously completed assignments and laboratories cannot be resubmitted for grading by the student in subsequent years.

***INSTRUCTIONS FOR STUDENTS UNABLE TO WRITE TESTS
OR EXAMINATIONS OR SUBMIT ASSIGNMENTS AS SCHEDULED***

If, on medical or compassionate grounds, you are unable to write term tests or final examinations or complete course work by the due date, you should follow the instructions listed below. You should understand that academic accommodation will not be granted automatically on request. You must demonstrate to your department (or the Undergraduate Services office if you are in first year) that there are compelling medical or compassionate grounds that can be documented before academic accommodation will be considered. Different regulations apply to term tests, final examinations and late assignments. Read the instructions carefully. (see the 2018 Western [Academic Calendar](#)).

A. GENERAL REGULATIONS & PROCEDURES

1. All first year students will report to the Undergraduate Services Office, SEB 2097, for all instances.
2. If you are an upper year student and you are missing a test/assignment/lab or examination that is worth LESS THAN 10% of your mark, you should report to your department office to request relief. If your course work is MORE THAN 10% of your final grade, you will report to the Undergraduate Services Office, SEB 2097.
3. Check the course outline to see if the instructor has a policy for missed tests, examinations, late assignments or attendance.
4. Documentation must be provided as soon as possible. If no one is available in your department office or the Undergraduate Services Office, leave a message clearly stating your name & student number and reason for your call. The department telephone numbers are given at the end of these instructions.
5. If you decide to write a test or an examination you should be prepared to accept the mark you earn. Rewriting tests or examinations or having the value of a test or examination reweighted on a retroactive basis is not permitted.

B. TERM TESTS

1. If you are in first year and you are unable to write a term test, contact the Undergraduate Services Office, SEB 2097 PRIOR to the scheduled date of the test.
2. If you are an upper year student and you are unable to write a term test, inform your instructor PRIOR to the scheduled date of the test. If the instructor is not available, leave a message for him/her at the department office. If the test is worth LESS THAN 10% of your mark, you should report to your department office to request relief. If the test is worth MORE THAN 10% of your final grade you will report to the Undergraduate Services Office, SEB 2097 to request relief.
3. Be prepared to provide supporting documentation to the Department Chair and/or the Undergraduate Services Office (see next page for information on documentation).
4. Discuss with the instructor if and when the test can be rescheduled. **N.B.** The approval of the Chair or the Undergraduate Services Office is required when rescheduling term tests.

C. FINAL EXAMINATIONS

1. If you are unable to write a final examination, contact the Undergraduate Services Office PRIOR TO THE SCHEDULED EXAMINATION TIME to request permission to write a Special Final Examination. If no one is available in the Undergraduate Services Office, leave a message clearly stating your name & student number (please spell your full name).
2. Be prepared to provide the Undergraduate Services Office with supporting documentation (see next page for information on documentation) the next day, or as soon as possible (in cases where students are hospitalized). The following circumstances are not considered grounds for missing a final examination or requesting special examinations: common cold, sleeping in, misreading timetable and travel arrangements.
3. In order to receive permission to write a special examination, you must obtain the approval of the Chair of the Department **and** the Associate Dean and in order to apply you must sign a "Recommendation for a Special Examination Form" available in the Undergraduate Services Office. The Undergraduate Services Office will then notify the course instructor(s) and reschedule the examination on your behalf.

PLEASE NOTE: It is the student's responsibility to check the date, time and location of the Special Examination.

D. LATE ASSIGNMENTS

1. Advise the instructor if you are having problems completing the assignment on time (**prior** to the due date of the assignment).
2. Be prepared to provide documentation if requested by the instructor (see reverse side for information on documentation).
3. If you are granted an extension, establish a due date. The approval of the Chair of your Department (or the Associate Dean if you are in first year) is not required if assignments will be completed prior to the last day of classes.
4.
 - i) Extensions beyond the end of classes must have the consent of the instructor, the department Chair and the Associate Dean. Documentation is mandatory.
 - ii) A Recommendation of Incomplete Form must be filled out indicating the work to be completed and the date by which it is due. This form must be signed by the student, the instructor, the department Chair and the Associate Dean.

E. SHORT ABSENCES

If you miss a class due to a minor illness or other problems, check your course outlines for information regarding attendance requirements and make sure you are not missing a test or assignment. Cover any readings and arrange to borrow notes from a classmate.

F. EXTENDED ABSENCES

If you are absent more than one week or if you get too far behind to catch up, you should consider reducing your workload by dropping one or more courses. (Note drop deadlines listed below). You may want to seek advice from the academic counsellor in your Department or the counsellors in the Undergraduate Services Office if you are in first year.

G. DOCUMENTATION

If you consulted an off-campus doctor or Student Health Services regarding your illness or personal problem, **you must provide the doctor with a Student Medical Certificate** to complete at the time of your visit and then bring it to the Department (or the Undergraduate Services Office if you are in first year). **This note must contain the following information: severity of illness, effect on academic studies and duration of absence. Regular doctor's notes will not be accepted; only the Student Medical Certificate will be accepted.**

In Case of Serious Illness of a Family Member: Provide a Student Medical Certificate to your family member's physician to complete and bring it to the Department (or the Undergraduate Services Office if you are in first year).

In Case of a Death: Obtain a copy of the death certificate or the notice provided by the funeral director's office. You must include your relationship to the deceased and bring it to the Department (or the Undergraduate Services Office if you are in first year).

For Other Extenuating Circumstances: If you are not sure what documentation to provide, ask the Departmental Office (or the Undergraduate Services Office if you are in first year) for direction.

Note: Forged notes and certificates will be dealt with severely. To submit a forged document is a scholastic offence (see below).

H. ACADEMIC CONCERNS

1. You need to know if your instructors have a policy on late penalties, missed tests, etc. This information may be included on the course outlines. If not, ask your instructor(s).
2. **You should also be aware of attendance requirements in some courses. You can be debarred from writing the final examination if your attendance is not satisfactory.**
3. If you are in academic difficulty, check out the minimum requirements for progression in the calendar. If in doubt, see your academic counsellor.

Calendar References: Check these regulations in your 2016 Western Academic Calendar available at www.westerncalendar.uwo.ca.

[Absences Due to Illness](#)
[Academic Accommodations for Students with Disabilities](#)
[Academic Accommodations for Religious Holidays](#)
[Course Withdrawals](#)
[Examinations](#)
[Scheduling of Term Assignments](#)
[Scholastic Offences](#)
[Student Medical Certificate](#)
[Engineering Academic Regulations](#)

Note: These instructions apply to all students registered in the Faculty of Engineering regardless of whether the courses are offered by the Faculty of Engineering or other faculties in the University.

Add Deadlines:

First term half course (i.e. "A" or "F") September 14, 2018
Full courses and full-year half course (i.e. "E", "Y" or no suffix) September 14, 2018
Second term half course (i.e. "B" or "G") January 15, 2019

Drop Deadlines:

First term half course (i.e. "A" or "F"): November 12, 2018
Full courses and full-year half courses (i.e. "E", "Y" or no suffix): November 30, 2018
Second term half or second term full course (i.e. "B" or "G"): March 7, 2019

Undergraduate Services Office:	SEB	2097	Tel: (519) 661-2130	E-mail: engugrad@uwo.ca
Dept. of Chemical and Biochemical Engineering:	TEB	477	Tel: (519) 661-2131	E-mail: cbeugrad@uwo.ca
Dept. of Civil and Environmental Engineering:	SEB	3005	Tel: (519) 661-2139	E-mail: civil@uwo.ca
Dept. of Electrical and Computer Engineering, Software Engineering Mechatronics Engineering	TEB	279	Tel: (519) 661-3758	E-mail: eceugrad@uwo.ca
Dept. of Mechanical and Materials Engineering:	SEB	3002	Tel: (519) 661-4122	E-mail: mmeundergraduate@uwo.ca